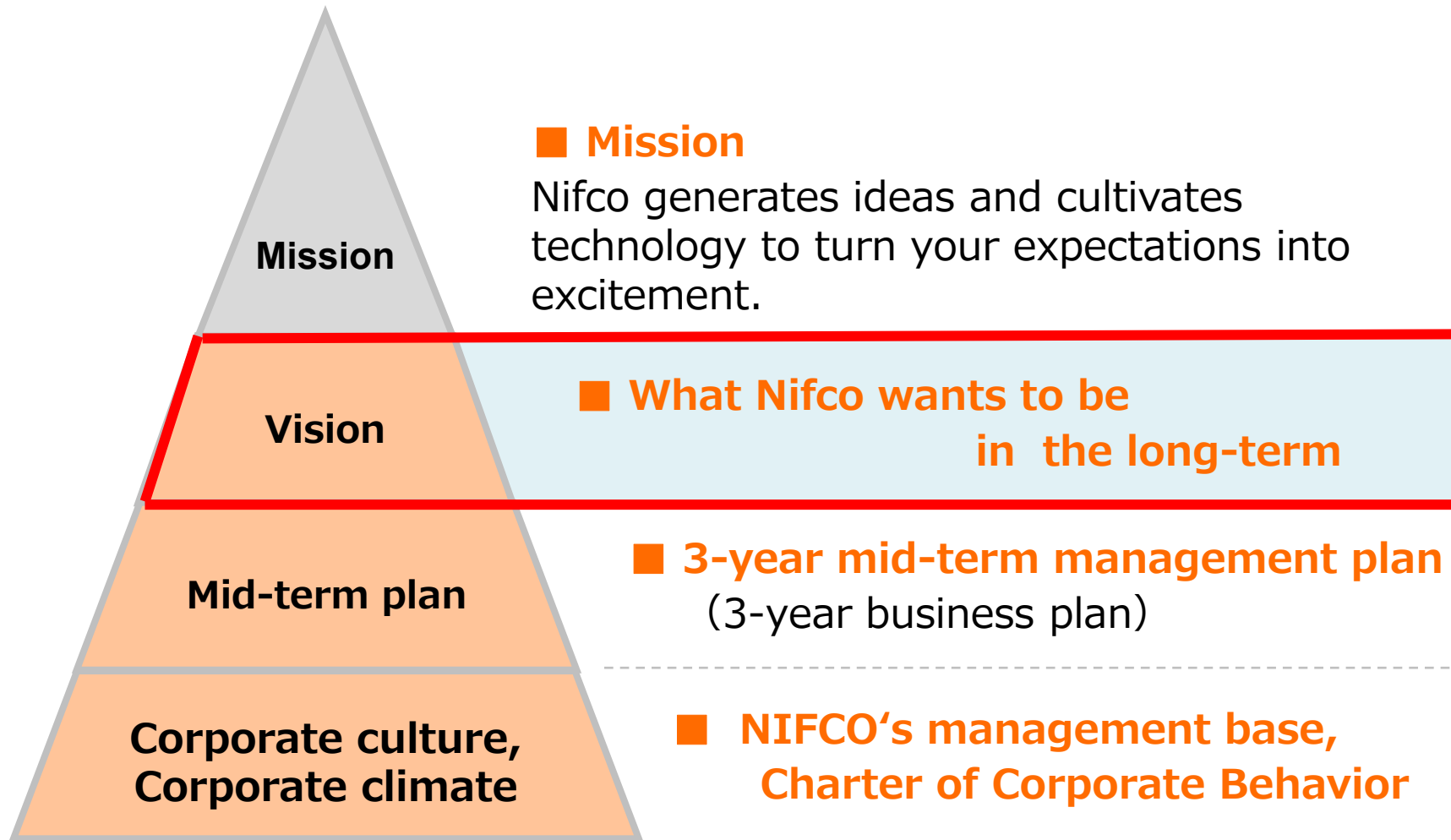




Nifco's long-term vision

Chairman & CEO
Toshiyuki Yamamoto

1 : Nifco's Corporate Philosophy



2 : Nifco's long-term vision ①

A company that provides an opportunity for less physical and mental burden for people as well as a lighter environmental impact for society.

From a company that solves customer problems

To a company that raises & creates social issues and proposes solutions

3 : Nifco's long-term vision ②

Improve social presence

Identify social problems and provide unique products and services to solve them.
→ Establishment of new business and services.

Continuous growth

Continuously improve corporate value and aim to double it.

Focus on profitability, efficiency and CF

Pursue further improvements in profitability and management efficiency. Invest the cash flow generated from this growth and create new added value.

4 : Nifco's long-term vision ③

Highly efficient
management
structure

Always be aware of an appropriate balance sheet and maintain a strong management structure to survive any change in the business environment.

ESG
management

As ESG management, pursue a business model that can contribute to society, always be aware of corporate responsibility as a member of society, and contribute to the development of society.

Focus on all stakeholders and aim for sustainable growth and maximization of corporate value.



WOWING THE WORLD

Forward-looking statements or projections included in this document, including earnings projections, are based on currently available information and certain premises that are judged to be rational at the time of this writing. Actual results may differ greatly from the forecast figures depending on various factors.